CIVIC CENTER COMMISSION

- 3 year term

- "No member … shall have any personal pecuniary interest, either directly or indirectly, in the sale of any supplies, services or equipment to the Commission or the City for the Civic Center. No member shall serve on the Commission while engaged in the promotion of events at the Civic Center for his own personal profit."

Vacancy
Was Kyle Smith
Term to expire 6-30-21

Vacancy
Was Christine Sykes Lowe
Term to expire 6-30-20

CURRENT MEMBERS	TERM EXPIRES	APPOINTED	TERMS	RESIDENT	RACE	HOMEOWNER/RENTER	SEX	AREA	OCCUPATION
Kyle Smith (resigned) 1 Woodrow Place Asheville, NC 28801 kyle@theaterconsultants.com	06-30-21	07-24-18	1	City	W	H	M	North	Owner KS&A Inc.
Bill Jones 339 Beaverdam Rd. Asheville, NC 28804 billjones.asheville@gmail.com	06-30-22	06-11-19	1 Unexp.	City	W	H	M	North	Owner Carolina Native Nursery
Corey Atkins 4 Braddock Way - 28803 202-669-9482 (h) 255-5400 (o) corey.atkins@gmail.com	06-30-20	07-25-17	1	City	W	H	M	South	Attorney
Kimberly R Hunter 84 Springbook Rd. Asheville, NC 28804 kimmy@reiwnc.com	06-30-21	07-24-18	1	City	B	H	F	North	Ent. Program Mang. Mountain BizWorks
Christine Sykes Lowe (resigned) 3 Red Oak Road Asheville, NC 28804 clowe@t3creativegroup.com	06-30-20	06-13-17	1	City	W	H	F	North	Proprietor/CEO
Yvonne Cook-Riley 5 Manila Street - 28806 ycr1@juno.com	06-30-20	6/13/2017 08-26-14	2	City	W		F	West	

CURRENT MEMBERS	TERM EXPIRES	APPOINTED	TERMS	RESIDENT	RACE	HOMEOWNER/RENTER	SEX	AREA	OCCUPATION
Greg Duff 46 Kensington Drive Asheville, NC 28805 400-5868 (h) greg@gloryhoundevents.com	06-30-21	06-19-18	2	City	W		M	East	President - Glory Hound
COUNTY APPOINTMENTS									
Tom VanSlambrouck	06-30-20	Aug. 2017	1						
Eric Burns 96 Morgan Branch Estates Candler NC 28715 828 483 2089	Nov. 2020	Nov. 2017							Novacor Consulting

EX-OFFICIO (non-voting) MEMBERS

Civic Center Director
City Manager
Finance Director
Chamber of Commerce Director of Covention & Marketing Sales
Director of A-B Regional Sports Commission
Director of Symphony

Chair: Corey Atkins
Council Liaison: Vijay Kapoor
Staff Liaison: Chris Corl

ASHEVILLE AREA CIVIC CENTER COMMISSION

Name	Male	Female	Black	White	Other	North	East	South	West	Central	City	County
Smith	X			X		X					X	
Jones	X			X		X					X	
Atkins	X			X				X			X	
Hunter		X	X			X					X	
Lowe		X		X		X					X	
Cook-Riley		X		X					X		X	
Duff	X			X								
VanSlambrouk	X											X
Burns	X											X

Asheville Area Civic Center Commission - Resource List

APPLICANT NAME, ADDRESS, PHONE #	DATE SUBMITTED APPLICATION	RESIDENT	HOMEOWNER/ RENTER	RACE	SEX	AREA	OCCUPATION	INTEREST IN OTHER BOARDS
David Nutter 169 Flint Street Asheville, NC 28801 dnutter@aol.com	05-29-19	City	H	W	M	Central	Self Principal	On MMTC

City of Asheville

BOARDS & COMMISSIONS

Application Form

Applicants are strongly urged to attend several meetings of a board prior to applying

Name of board or commission: Civic Center Commission

Your name: David G. Nutter, AICP Home Phone #: 505-8242

Street address: 169 Flint Street City: Asheville Zip Code: 28801

Mailing address (if different): Same

Employer: Self

Your position: Principal Office Phone #: 279-1820

Resident of City Yes County Buncombe Race White * Sex M ✔ F ___ * Age 79 *

Are you a Homeowner or a Renter? * Homeowner

Residence location (check one): Central ✔ North ___ South ___ East ___ West ___

Are you aware of any potential conflicts of interest that may arise during your service on this board (i.e., property interest, business interest, etc.)? If so, please explain: NO . Potential conflicts of interest do not preclude appointments.

Please indicate the area(s) of expertise that you can bring to the above board(s), and then in detail list education, experience, reasons for your interest, and other factors that support your interest in serving **Applicants are encouraged to provide a cover letter and/or a brief resume. Please use additional sheets if necessary.**

I am a City Planner with 55 years of experience including Civic Center arena, performing arts center and convention center projects planning and implementation in Baltimore, MD, Broward County, FL, Greenville, SC, Louisville, KY, Denver, CO, Rochester, NY, and Wicomico County, MD. I served as Project Manager for the Baltimore Convention Center, for which I prepared the General Obligation Bond analysis. I am familiar with a variety of financing methods for public facilities. I have tourism planning experience and will serve on the Explore Asheville/BCTDA Tourism Management and Investment Plan Community Leadership Council. I also have extensive experience in architectural design review for public assembly facilities. In Asheville, I serve on the boards of The Preservation Society for Asheville and Buncombe County and the Thomas Wolfe Memorial. I am an active Steering Committee member for the rehabilitation of the historic Thomas Wolfe Cabin above the Swannanoa River. I previously served on the City's Historic Resources Commission. I have been active in constructive planning for previously notorious 68 Haywood site opposite the Civic Center. I am a parishioner of the Basilica of Saint Lawrence. I have attended several meetings of the Civic Center Commission. I will provide a cover letter and resume under separate cover.

Return to:

Sarah Terwilliger, Deputy City Clerk
Post Office Box 7148
Asheville, N.C. 28802-7148

E-Mail: sterwilliger@ashevillenc.gov
Telephone: 259-5839
Fax #: 259-5499

Signature: David G. Nutter

Date: 5/29/19

E-Mail: dnutter@aol.com

Fax #: n/a

* This information is requested for the sole purpose of assuring that a cross section of the community is appointed.

David G. Nutter, AICP
Community Planner & Development Professional
169 Flint Street
Asheville, NC 28801-2246
Tel: 828-505-8284
Cell: 828-279-1820
Email: dnutter@aol.com

May 29, 2019

Sarah Terwilliger
Deputy City Clerk
Post Office Box 7148
Asheville, NC
28802-7148

Re: Civic Center Commission Application and Resume

Dear Ms. Terwilliger:

I am applying to serve on the Civic Center Commission because I would like to contribute substantially to the refurbishment of the Thomas Wolfe Auditorium, within the context of the entire Civic Center, to serve as an exciting new Performing Arts Center for Asheville and our region.

I am intimately familiar with the dynamics of recent Performing Arts Center planning for Asheville, including its conflicts.

As a nearby resident and frequent patron of the Center, I am very familiar with its physical conditions and challenges including expansion of a constrained site.

I believe that my skills in design planning, market and financial analysis and programming for public assembly facilities can help in making the Asheville Civic Center even more successful for Asheville, Buncombe County and Western North Carolina.

I have attended several meetings of the Civic Center Commission. I have attached an application and a resume.

Sincerely,

David G. Nutter, AICP

David G. Nutter, AICP

NUTTER Associates ***Community Planners & Development Professionals***

RESUME

DAVID G. NUTTER, AICP

Civic and Community Planner
Life Member, American Institute of Certified Planners and American Planning Association
Principal, Retired
Nutter Associates, Community Planners & Development Professionals
169 Flint Street
Asheville, NC 28801-2246
Tel: 828-505-8242
Cell: 828-279-1820
Email: Dnutter@aol.com

For large files: Google Drop-box

Professional Ability

City, town and regional planner and economic development specialist. Broad knowledge of community revitalization and civic activism. Knowledge of international planning. Highly experienced in project and master planning for a variety of private, non-profit, governmental and public institutions. Formulated development strategies for both small and large-scale revitalization ventures. Programmed and implemented public-private partnership programs. Completed market and financial analysis for mixed-use development projects. Experienced in working with communities and groups, interpreting local history and creating heritage-based programs in urban and rural areas. Mr. Nutter worked in partnership with Ellen Nutter throughout his planning career.

Civic Planner, Asheville, North Carolina

Now retired in lovely and vital Asheville, North Carolina, Mr. Nutter serves as a citizen planner, advisor and civic activist in planning and revitalization matters. Since 2010 he has served at the board level on the City of Asheville and Buncombe County Historic Resources Commission, The Preservation Society of Asheville and Buncombe County, The Western North Carolina Historical Association, The Thomas Wolfe Memorial Advisory Committee, the Basilica Preservation Fund of the Basilica of Saint Lawrence, The Eagle-Market Streets Development Corporation, The City of Asheville Greenway Committee, The City of Asheville Multimodal Transportation Commission, the City of Asheville I-26 Connector Project Aesthetics Committee and The City of Asheville Haywood and Page Visioning Advisory Team. He testifies regularly before the City of Asheville City Council and the Buncombe County Commission. He has prepared written testimony, Op-ed pieces and Letters to the Editor in defense of the City's Water System, a moderate approach to Short-Term Rental Internet Lodging Facilities, Greenway Connectors and Green Streets, the Eagle-Market Place Affordable Housing Project in the African-American Block of downtown Asheville, downtown redevelopment projects, cases before the Planning and Zoning Commission and Buncombe County Planning Board, downtown development regulations and transportation issues.

Representative Assignments

Prepared comprehensive plans for the Greater Vienna Area on the Nanticoke River in Dorchester County, MD; the Greater Milton Area on the Broadkill River in Sussex County, DE; the Greater Laurel Area on the Broad Creek Greenway in Sussex County, DE, the Greater Ellendale Area between the Nanticoke and Delaware Bay Estuary Watersheds in Sussex County, DE and the Town of Houston in Sussex County, DE. Prepared new zoning ordinances for Odessa, Laurel, and Ellendale in Delaware, and Vienna in Maryland. Developed a Revitalization Concept Plan and Housing Options Analysis for the Historic Kimmeytown Train Station Area in Georgetown, DE. Completed an Economic Development and Community Revitalization Plan for the Historically Black West Rehoboth Neighborhood in Rehoboth Beach, Delaware.

In Upstate New York, prepared comprehensive plans and/or zoning ordinances for the City of Auburn, the Town of Concord and the Village of Springville, the Town of Walworth, the Village of Penn Yan, the Town of Elmira, the City of Olean, the Town of Tonawanda, Tioga County, the City of Lockport, the City of Salamanca, the City of Canandaigua and the Town of Benton.

Prepared a county-wide agricultural lands preservation plan and an economic development plan for Wayne County, NY, cost-of-services studies for theTown of Clarence and Oswego County, NY, a HOPE VI Housing Strategy and Concept Plan for the City of Rochester Housing Authority, and adaptive reuse studies for the Old Malthouse in Sodus Point, NY.

Directed Erie, Jamestown and Corning Community College campus master plans, Colgate Rochester/Crozer Theological Seminary Study of Campus Development Potentials, and FTE/Space Utilization Analyses for Clinton, North Country and numerous other campus planning projects, including the University of Maryland Downtown Baltimore Graduate Campus master planning and the University of Rochester downtown facility developments.

Prepared redevelopment and revitalization plans for Baltimore's Inner Harbor project, Baltimore's Westside area, Louisville's Broadway Project, Downtown Reading, PA and Utica, New York's Downtown and Canal Harbor areas.

Had planning vision, implementation and community engagement role in the formulation of heritage projects and policies for the New York State Canal (Erie Canal) Recreationway Plan.

Played a similar role in assisting the Horizons Waterfront Commission in Erie County, NY, and contributed to waterfront plans and developments for Seneca Lake in Watkins Glen, Ticonderoga, Olean, Oswego, the Tonawandas and Seneca Falls, NY.

Conducted developer negotiations for the Brown Palace Hotel and Theater Landmark revitalization in downtown Louisville, KY, a new industrial park on the New York State Thruway at Batavia, NY, adaptive re-use for the Gloversville, NY High School and many other projects.

Contributed to the successful planning of the Auburn, NY, Technology Park, which became the site of a new Snyder General Plant, many other companies and over 1,000 new jobs.

Prepared plans for revitalized or new public and farmers' markets in Baltimore, MD, Denver, CO, Rochester, NY, Georgetown, DE, Worcester, MA, and the Mid-Hudson region of New York State.

WICOMICO COUNTY & CITY OF SALISBURY, MD PLANNING AND ZONING DIRECTOR

Served as joint Director of Planning, Community Development and Zoning for a metropolitan Maryland Eastern Shore county of 87,000 and its central city of Salisbury of 25,000 people. Responsible for planning, zoning and community development funding, established a Maryland-certified farmland preservation program, worked with Salisbury University on campus and open space development and helped create Urban Salisbury, Inc. as a non-profit 501(c)(3) downtown revitalization corporation, prepared a waterfront greenway concept for the Wicomico River, activated a Rural Legacy program on Quantico Creek and the Nanticoke River, managed a county-wide build-out and trends analysis. Established a program of zoning revisions with a broad-based community committee and consultants, supervised planning procedures for annexation, prepared a Salisbury Community Legacy Plan and, as the centerpiece of the Wicomico County portions of the then-certified Lower Eastern Shore Heritage Management Plan, created a Salisbury Crescent concept to bind together Salisbury's cultural and historical attractions along the banks of the Wicomico River and its tributaries.

ROCHESTER DOWNTOWN DEVELOPMENT CORPORATION

As Executive Director of the Rochester Downtown Development Corporation, successfully accomplished the lead private sector role in planning and implementing Rochester's Main Street Revitalization Project, including a Bausch & Lomb funded Albert Paley redesign of the Main Street Bridge across the Genesee River. Organized public/private partnership support for the municipal cultural district around the Eastman School of Music, created a downtown business improvement district and downtown housing, retail revitalization and urban cultural park plans.

THE DOWNTOWN DENVER PARTNERSHIP, INC.

Directed Denver's 16th Street Transitway Mall and Downtown Management District (Business Improvement District) in a full program of special services, including staffing for Board of Directors, economic benefit studies, creation of a mall vending and sidewalk café program, operation of a central transit, pedestrian and retail mall, innovative maintenance, replacement, security, promotions, festivals and special events, planning and design coordination, merchant and property owner liaison, and developer consultation. Directed Partnership's Denver Center for the Performing Arts public space project and the expansion of the Downtown Management (B.I.D.) District to three times its original size.

URBAN DEVELOPMENT CONSULTANT

Served as organizing Director of the 501©(4) Broadway Project Corporation in downtown Louisville, Kentucky. Focusing on the restoration of the deteriorated but historic Brown Hotel for new hotel use. Prepared and processed a $5.5 million Urban Development Grant Application. Led urban design, area redevelopment and reuse plan preparation and approvals. Led development and approval of market, and financial analyses. Led developer selection RFP process. Worked intensively with Board of Directors and city and county officials, elected and staff.

Directed a public/private partnership reorganization plan for transforming the 501c6 Downtown Denver, Inc. into the multi-entity Downtown Denver Partnership, Inc. in Denver, Colorado, including identification of new mixed-use development projects and financing scenarios for Denver's 16th Street Transitway/Mall.

Directed, for the City of Baltimore, a Downtown West Side Revitalization Project and Transit Joint Development/Value Capture project for Baltimore's Lexington Market and Howard and Lexington Streets area. Obtained $10 million UMTA Transit Joint Development grant, first in the United States. Subsequently also obtained Federal approval for the Howard Street Transit Mall.

CHARLES CENTER-INNER HARBOR MANAGEMENT, INC.

Assistant General Manager and Vice President/Director of Planning for Baltimore's Charles Center-Inner Harbor and Market Center Development Corporations

Director of Planning for Baltimore Inner Harbor Projects

Secretary, Charles Center-Inner Harbor Architectural Review Board
Planning Representative, Concept Development, Meyerhoff Symphony Hall and Baltimore's National Aquarium.
Project Director, Downtown Social Security MetroWest Office Development
City of Baltimore Mass Transit Coordinator for Phase I Rapid Transit Line
Phase I Rapid Transit Value Capture/Transit Joint Development Program
Created Transit Architectural Review Board
Lexington Market Transit Joint Development Project
Campus Master Plan for the University of Maryland in Baltimore City
Created Market Center Development Corporation for West Side Revitalization

BALTIMORE CITY PLANNING COMMISSION

Site selection responsibility for the Mayor's $95 Million Accelerated School Reconstruction Program, liaison with the Skidmore, Owings & Merrill Urban Design Concept Team to redesign Baltimore's Interstate Highway System, planning for the Phase I Baltimore Transit System and neighborhood planning for open space and development affecting inner city areas. District Planner for the Fort McHenry Peninsula from Federal Hill to Sharp-Leadenhall and Locust Point. Baltimore Team Leader, U.S. Department of Education Educational Facilities Charrette, Ohio State University, 1968.

MULTIMODAL TRANSPORTATION PLANNING EXPERIENCE

As an undergraduate student at Tufts University in Medford, Massachusetts, I regularly walked from Medford along Massachusetts Avenue (now a Complete Street) through Cambridge and along the Charles River to Boston. We also had dynamic small groups seminars in the Department of Philosophy under Department Chair Professor George Burch. From the full blast discussions and the study of world religions, I learned about engagement and ethnic roots. Since then I have walked in similar ways in each city in which we lived, worked or visited, including Baltimore, Denver, Rochester, NY and Salisbury on Maryland's Eastern Shore. I do this today in Asheville and enjoy the learning experience I receive. The cities and my walks serve me as an outdoor university along the streets, providing knowledge

and understanding of both land use and transportation systems and the people who created and now use them and will in the future.

As an area intelligence analyst in the U.S. Army Intelligence Corps in Frankfurt and Oberammergau, Germany. In Germany, I first learned that there was such a thing as city planning, traveled extensively among German cities, towns and countrysides and experienced both their legacies and their progressive modern multi-modal planning for rail, transit, air, freight, bicycle, parking, water and pedestrian systems.

As a graduate student in urban planning at the Columbia University School of Architecture in New York, I served as the transportation planner for three major Design Studio projects, the preparation of a New Town plan in Duchess County, the preparation of a master plan for the United Nations for the Island of New Providence in the Bahamas and the preparation of a master plan for growing Staten Island. At Columbia, under Professors Sigmund Grava and Chester Rapkin, I was schooled in the transportation planning techniques of land use analysis, forecasting land use and travel demand, patterns of travel, origin and destination analysis, street type classification, trip generation and distribution, modal split and volume and capacity analysis. A principal source was the classic Chicago Area Transportation Study. Our student team prepared a gravity model for the Duchess County New Town project using Fortran IV. As a recipient of a William Kinne Traveling Fellowship from Columbia, I visited cities and new town in Europe and concentrated on multi-modal transportation planning. We learned Critical Path Analysis and studied cybernetics.

As a principal planner in the City of Baltimore's Department of City Planning, I served as the Department's liaison to the multi-disciplinary Skidmore, Owings and Merrill-led Urban Design Concept Team charged with the redesign of Baltimore's controversial expressway plan that had been based on a Robert Moses scheme that involved routing I-95, I-81 and I-70 straight through the heart of Baltimore and its Inner Harbor. This major exercise became known as the Baltimore Road War. I was a very active planner helping in the successful redesign of the expressway system and in joint development planning. The result was a series of outlying interstate corridors, expressway spurs connecting to the center and landscaped boulevards along the perimeter of downtown. The Inner Harbor was saved from expressways. I also served as a neighborhood planner working closely with neighborhood groups along the highway corridors as well as with the engineering and architectural/urban design teams assigned to each roadway segment. I developed, with the Urban Design Concept Team, an air rights development plan and associated cost estimate for the Franklin-Mulberry (I-70) Corridor involving community facilities occupying shared space with transportation facilities. I worked with our Regional Planning agency and the consultants it selected to concurrently help design a regional rapid transit system for Baltimore.

Later, as Director of Planning for Charles Center-Inner Harbor Management, Inc. (CCIH), the non-profit development corporation tasked by the city to plan and design the downtown Charles Center and Inner Harbor redevelopment projects and to give planning supervision and design review to the construction of new and extensive redesigned transportation, parking and pedestrian systems and public improvements. I served as the planning staff responsible for plans for the comprehensive reconstruction of the Inner Harbor street system, including new waterfront pedestrian promenades, parking facilities and downtown street

improvements connected with the boulevard and expressway spurs leading to the newly developed I-95, I-81 and I-70 expressway routes. I was the CCIH project manager for a comprehensive pedestrian study of downtown Baltimore. I was also the staff liaison working with Mass Transit Administration planners to develop the Phase One Rapid Transit System for the Baltimore Region. I was the liaison with the city's traffic engineer to reach agreement on traffic flows and changes. My job included periodic updating of the City Council approved redevelopment plans for the several Inner Harbor projects.

As the City of Baltimore's Transit Coordinator for the planning and construction of the $80 million Phase I Baltimore Region Rapid Rail Transit Project. In this capacity, I was the city's representative in working with the Maryland's Mass Transit Administration. I was the principal author of the franchise ordinance between the City and the State for use of City right-of-ways, station sitings, and design review of the system pursued by the Mass Transit Administration. I worked daily with the Mass Transit Administration staff and its consultants on all aspects of station and route design and was responsible for city review and approval of engineering and architectural drawings and specifications. I organized a Transit Architectural Review Board of leading American architects. I was principally responsible for the conception, preparation, negotiation and approval of a $10 million Federal Urban Mass Transportation Administration Value Capture/Transit Joint Development grant for extensive site improvements and public/private redevelopment at the Lexington Market, North Avenue and Reisterstown Plaza station sites. I served as the project manager and principal author of the Value Capture/Transit Joint Development Application and the Draft and Final Environmental Impact Statements for the Lexington Market Station Joint Development Project.

Preparation of a Concept Plan and UMTA Grant Application for a Baltimore Downtown People-Mover Transit Project, Baltimore, MD. For the City of Baltimore, the Greater Baltimore Committee and Charles Center-Inner Harbor Management, Inc., I contributed transit and city planning expertise to a community multi-disciplinary team which prepared an automated People-Mover plan for downtown Baltimore and the Inner Harbor area. I specifically contributed to the development of service area and patronage, plan and alignment, station design and transit joint development concepts, with emphasis on the integration of the proposed transit facility into the architectural, pedestrian and traffic fabric of downtown Baltimore. We were told that our project would have been approved by the U.S. Urban Mass Transit Administration except that we were already receiving our fair share of UMTA funds.

Preparation of Concept Plan for Howard Street Transitway Project, Howard and Lexington Street Retail District, Baltimore, MD. For the city and the newly-formed MetroCenter Development Corporation, I initiated the preparation of plans and designs for the conversion of Howard Street in the City's Downtown Retail District to a Bus Transit Mall connecting the Lexington Market Transit Station and the Camden Station area in the Inner Harbor area of the Central Business District. The project was successfully funded by the Urban Mass Transportation and the Maryland Mass Transit Administration and served as an interim improvement to be successfully replaced 10 years later by a full-scale Light Rail Line.

As Director of the Denver 16th Street Transitway/Mall Downtown Management District for the City and County of Denver, Downtown Denver, Inc., and The Denver Partnership, I was responsible for the creative maintenance, streetscape improvement, development coordination and promotion of a fine bus transit mall designed by I.M. Pei and Associates. I coordinated with Denver's Regional Transit District. I served as project manager for a successful effort to geographically expand the surrounding downtown special assessment district to three times its original size. Included in the expansion project was an intensive public relations and public information program with downtown property owners, interest groups and civic leaders, a special benefit analysis using American Institute of Real Estate Appraisal standards to measure the impact of the Transitway/Mall on surrounding properties by type and intensity of use, relative proximity, visibility, pedestrian and transit traffic, visitation, sales, net income, employee costs, security, maintenance costs, zoning and land use, increased demand for transient facilities, probability of future increases in market value, recreational betterments and parking. 865 properties were involved. Written preliminary and final estimates of the special assessments which would be charged were mailed to each owner. A very high majority, in excess of 70%, of the property owners signed petitions favoring the proposed district expansion. Numerous public meetings, briefings and hearings were conducted by the Mall Board of Directors and the City Council of the City and County of Denver leading to the unanimous passage of an ordinance approving the project. The Transitway Mall and its successful special assessment district became a popular mainstay for both public transit in Denver and the follow-up creation of Denver's Business Improvement District.

As Executive Director of the Rochester (NY) Downtown Development Corporation, a private non-profit corporation dedicated to downtown revitalization, I served as the private sector convener and coordinator, working closely with City of Rochester economic development staff, the Rochester Chamber of Commerce, the Rochester Regional Transit Authority, New York State and consultants Johnson, Johnson and Roy, Project for Public Spaces and the International Downtown Association, to plan, design and implement Rochester's Main Street Transit Mall. Special attention was given to the design of bus shelters, street furniture and public spaces along the Mall. I coordinated with the Department stores, office buildings and retail shops most directly impacted by the design, construction and operation of the Mall. With my staff, I prepared a benefits study and implementation plan for the formation of Rochester's downtown Business Improvement District. I worked directly with the internationally-acclaimed Rochester sculptor Albert Paley on bold new cast railings for the historic Main Street bridge over the Genesee River and secured funding for their installation from Bausch and Lomb, Inc.

The New York State Canal Recreationway Plan project. As consultants, Nutter Associates worked intensely to revive the historic, still-functioning but little-used Erie Canal system of Upstate New York into a transportation system for recreation use and community revitalization. For the New York State Thruway Authority, the New York State Canal Corporation and the NYS Canal Recreationway Commission, Nutter Associates served as sub-consultants to Beyer, Blinder, Belle, Architects and Planners of New York City, for community planning and regional representation in preparing a master plan for New York State's 524-mile Canal System, including the Erie, Cayuga-Seneca and Champlain Canals. Nutter Associates served as the lead firm for community planning and regional coordination within seven planning regions across Upstate New York. We provided lead support to the planning team in the areas of visioning, land use and transportation planning, economic joint

development at lock sites, community zoning regulation, historic preservation and public-private partnerships. Nutter Associates traveled extensively up and down the Erie Canal system to engage with community groups and local governments during a 2 and $^{1}/_{2}$ year period. Nutter Associates prepared the team's vision statement for the Erie Canal plan. Our firm, led by Ellen Nutter, wrote the final New York State Canal Recreationway Plan.

As Director of the Department of Planning, Zoning and Community Development for both Wicomico County and the City of Salisbury on Maryland's Eastern Shore, I and my staff worked with the Smart Growth policies of the state of Maryland. These included coordination of land use and transportation planning through the Comprehensive Plans of Wicomico County and the City of Salisbury, comprehensively revising the county's zoning ordinance, preparing an Adequate Public Facilities ordinance and implementing the state's Critical Areas legislation to protect water areas on the low-lying Eastern Shore. I prepared a concept plan for The Salisbury Crescent, an extension of Salisbury's Urban Greenway along Main Street in downtown Salisbury to connect with the Wicomico River. I provided planning support for the redesign of Main Street from a one- to a two-way street while retaining the mall-style landscaping improvements.

Background and Specialized Training

- Born and raised in Manchester, Connecticut, 1939-1961.
- University of Connecticut college-level English while at Manchester High School, Honor Society.
- Bachelor of Arts in Humanities (English Literature and Philosophy), Tufts University, 1961, Cum Laude.
- 513th U.S. Army Intelligence Corps, Oberursel by Frankfurt-am-Main, Germany, 1963-65.
- Army Language School Europe in Oberammergau, Bavaria for the study of German, Fall 1963. Extensive travel in Europe.
- Master of Science in Urban Planning, Columbia University School of Architecture, 1967.
- William F. Kinne Fellows Traveling Fellowship to Study the Cities of Europe, 1966.

- Urban Land Institute (ULI) Real Estate School, Market Analysis, June 1994, Washington, DC.
- Certificate, Introduction to ArcView Geographic Information Systems (GIS) Computerized Database and Mapping, GIS Resource Group, ESRI Authorized Arc View Instructor, East Aurora, NY, 1999.
- Seminar and Workshop in Regional Forecasting and Policy Analysis & Use of REMI Computerized Model, REMI – Regional Economic Models, Inc., Amherst, MA, 1999. Proficient in the use of Adobe Illustrator, Adobe Acrobat, ESRI Arc View GIS, and Microsoft PowerPoint, Excel and Word software.
- Certificate, ABC's of Form-Based Codes, Form-Based Codes Institute, 2013.
- Zoning to Shape Urban Form Short Course, American Planning Association National Conference, April 2013
- Workshop: Comprehensive Plan Standards for Sustaining Places, American Planning Association National Conference, April 2013

Publications

- ***Policy Plans in the United States and England,*** Master's Dissertation, Columbia University, New York, 1967.
- ***Rowhouse South Baltimore – A District Planning Report for the South Baltimore Peninsula***, 1968.
- ***Proposal for a Major Social Security Office Center in the Southern Portion of the Orchard-Biddle Project Area in Downtown Baltimore,*** March 20, 1972.
- ***Selecting A Developer,*** National Council for Urban Economic Development, 1983.

Memberships, Affiliations & Interests

- Manchester Historical Society, Manchester, Connecticut, Life Member
- American Planning Association and American Institute of Certified Planners (AICP)
- National Historic Trust
- Historic Resources Commission of Asheville & Buncombe County, Commissioner (2010-16)
- GroWNC Regional Plan Consortium, Land of Sky Regional Council, Asheville, NC
- Western North Carolina MountainTrue Alliance, Member
- Asheville Design Center, Member
- Western North Carolina Historical Association, Member
- The Preservation Society of Asheville and Buncombe County, Board member
- Haywood Street Visioning Project Advisory Team, City Council Appointment
- Edward H. Nabb Research Center for Delmarva History and Culture
- New York State Canal Society
- Nanticoke Preservation Alliance, Inc., Dorchester County, MD
- Wenona Chapter, Sierra Club of Western North Carolina
- Haywood/Page Redevelopment Community Visioning Project Advisory Team

- Trustee, Thomas Wolfe Memorial
- Thomas Wolfe Society
- Riverlink, Member
- I-26 Connector Project Aesthetics Committee, Member
- Board Mmber, Connect Buncombe Greenway Advocacy Organization
- Member, City of Asheville Greenway Committee
- Member, City of Asheville Multi-Modal Transportation Commission
- Advisor, African-American Heritage and Cultural District
- Advisor, Rafael Guastavino Museum, Board
- Preservation North Carolina, Member
- Leadership Asheville Forum
- Chesapeake Bay Foundation, Annapolis, MD
- Eagle-Market Streets Development Corporation, Board of Directors (2011-16)
- AVL Downtown Master Plan, Downtown Management Sub-Committee (2010-12)
- Basilica of St. Lawrence, Basilica Preservation Fund, Inc., Board Member (2014-16)
- Haywood-Page Redevelopment Site Visioning Advisory Committee, At-Large Member
- MountainTrue Buncombe County, Land Use Committee, Volunteer
- *Who's Who in America*, 1987-present
- Philosophy, History, Literature and Architecture
- Local, American, World, Religious and Town Planning History
- Hiking, Travel & Swimming

References available

PROFESSIONAL AWARDS - NUTTER ASSOCIATES

- **1992 Outstanding Planning Project Award – *Horizons Waterfront Action Plan for Erie County*, New York - Upstate New York Chapter, American Planning Association**

- **1992 Outstanding Planning Project Honorable Mention – *Comprehensive Plan for the City of Auburn*, New York - Upstate New York Chapter, American Planning Association**

- **1995 Waterfront Center "Excellence on the Waterfront" Annual Award - *New York State Canal Recreation way Plan* for the New York State Canal Corporation & Thruway Authority - For a Quality Waterfront Project Selected in a Juried Competition**

- **1996 Outstanding Planning Award for Comprehensive Planning in a Large Jurisdiction - *New York State Canal Recreation way Plan*, New York State Canal Corporation - American Planning Association National Awards**

- **1996 American Institute of Architects Honor Award for Urban Design - *New York State Canal Recreation way Plan* for Excellence in Urban Design to Beyer Blinder Belle, Architects & Planners and Nutter Associates, Community Planning & Regional Participation**

- **1996 Nomination of the *City of Olean Zoning Law* - Western New York Section, Upstate Chapter, American Planning Association Award for Outstanding Planning**

- **1998 Nomination of the *City of Salamanca Comprehensive Plan* - Western New York Section, Upstate Chapter, American Planning Association Award for Outstanding Planning**

- **1999 Outstanding Planning Project Honorable Mention – *Sea Breeze Peninsula Revitalization Plan* for the Town of Irondequoit, New York - Upstate New York Chapter, American Planning Association**

- **Eastern Shore 2010 Achievement Award for the Community Vision of Vienna, Maryland, Including *The 2003 Greater Vienna Comprehensive Plan***